This is the last year of our <u>5 year strategy 2019-2026</u>. Our focus for 2025/26 is:

Aspirational Goals	Value of Goal	Measures
2025/26	Completing the current strategy in 2025/26.	How we measure progress and what we aim to
What we will focus on.	Why it is important.	achieve in 2025/26 towards the goal.
Goal 1 - A thriving and trusted .nz domain, actively influencing good global Internet governance.	 We deliver New Zealand's DNS, .nz, a reliable trusted Registry platform including support and compliance. We increase trust in .nz by disrupting malicious use in the .nz name space with regulatory oversight and effective .nz rules. A thriving .nz business means we have a sustainable operation. We promote policies and practices that are inclusive of Māori perspectives, to achieve access and equity in .nz domain, and global internet governance. We work with the Māori community to ensure Māori voices are actively involved in shaping digital, internet policies and decisions. We work with the global community to model, defend and improve a multistakeholder model of Internet governance. Work with and support Māori decision-making for the protection and use of te reo Māori, mātauranga Māori within .nz rules and the Internet. 	 100% availability DNS. 99.9% availability registry services (excluding scheduled maintenance). An InternetNZ Group operational strategy is delivered to disrupt malicious use of .nz domain names. .nz rule change consultation will be designed to engage the NZ public including Māori InternetNZ Group plays leadership roles in TCCM (Technical Community Coalition for Multistakeholderism) toward defending and developing the Multistakeholder approach to the Internet. 4 Regional NetHui events are delivered in 2025/26. InternetNZ Group supports delivery of Māori-led Internet governance event, Kauwaka te Ipurangi 2025. Deliver .nz Registrar summit.

Aspirational Goals 2025/26 What we will focus on.	Value of Goal Completing the current strategy in 2025/26. Why it is important.	Measures How we measure progress and what we aim to achieve in 2025/26 towards the goal.
	We advocate inclusion and support the priorities of Māori and rangatahi Māori in Internet governance platforms.	Facilitate Māori and rangatahi Māori participation in Internet Governance opportunities
Goal 2 -We increase the resilience of our business model in a rapidly changing environment.	Research and development better informs innovations and development of the Internet. Understanding the drivers of our revenue and costs enables InternetNZ Group's business model to be resilient and better able to respond to future changes. DNC compliance activities are supported by data and process improvements.	Complete the delivery of the 2024-2026 product strategy. Develop a new 2026+ Product Strategy that aligns with the 2026-2031 InternetNZ Group Strategy Develop and implement a multi-year pricing strategy. A Monitoring and Oversight Framework is developed and implemented by DNC. Complete Business Model Assessment to support the 2026-31 InternetNZ Group Strategy.
Goal 3 - Centring Te Tiriti o Waitangi throughout all that we do.	Implement Ngā Pae: Pae Kākano Horizon 1. We have a clear Tiriti vision, we understand what it means to InternetNZ Ipurangi Aotearoa Group to be Tiriti-centric.	 We develop for InternetNZ Group: A shared Te Tiriti Centring vision. Strategic Te Tiriti objectives that can be integrated into the 2026-31 Strategy.

Aspirational Goals 2025/26 What we will focus on.	Value of Goal Completing the current strategy in 2025/26. Why it is important.	Measures How we measure progress and what we aim to achieve in 2025/26 towards the goal.
	Centre, embed Te Tiriti through our strategies, policies, practices, people capability to achieve digital equity, digital inclusion and access for Māori. We are building confidence, knowledge and capability in te ao Māori, whilst ensuring a Te Tiriti o Waitangi perspective guides everything we do. Foster meaningful engagement and build stronger relationships with Māori organisations, iwi, hapū on kaupapa that are mutually beneficial.	Taonga resource (App) is developed and rolled out to InternetNZ Group. Develop the Tumatakahuki Māori relationship model to strengthen Ipurangi Aotearoa's approach to meaningful engagement with Māori organisations, partners, iwi, hapū.
Goal 4 - InternetNZ Group has a clear purpose and values that drives our long term strategy.	InternetNZ Group has a clear identity, centered in our Te Tiriti vision - we are clear on our story and who we are. Our people and values are strong drivers for our identity as InternetNZ Group. InternetNZ Group's members, governors and staff have input into the development of the 2026-2031 InternetNZ Group Strategy. Our strategy and long-term plans prioritise equity for Māori, and guides our focus areas. As a membership organisation InternetNZ continues to provide engagement opportunities for membership	Approved 2026-31 InternetNZ Group Strategy is in place including purpose and values. The more than 2500 members of INZ are offered no less than 6 engagement opportunities across 2025/26 in core InternetNZ work. A Transitional plan for the Constitution is developed and implemented for Council and Committee processes.

Aspirational Goals 2025/26 What we will focus on.	Value of Goal Completing the current strategy in 2025/26. Why it is important.	Measures How we measure progress and what we aim to achieve in 2025/26 towards the goal.
	to engage on accountability, strategy, Internet governance, policy and key projects. Increase Māori engagement and awareness of InternetNZ Group and membership opportunities.	
Goal 5 - Community, partnership, collaboration and investment . Supporting shared community outcomes and value for an Internet that benefits all of Aotearoa.	 We have a sustainable, equitable community funding model into the future (including partnerships with other philanthropic, community, Iwi, hapū, Māori national bodies, organisations). We demonstrate InternetNZ Group's public good role through the sharing of insights, research, and case studies of impact. Domain name holders have disputes heard and resolved in a fair way with mediations, cultural and accessibility support available, if needed. Investment priorities are guided by clear objectives that promote equity, align with priorities identified by Māori in the sector. 	A long term plan for the INZ Community Fund is in place. Funding to Māori partners or entities is a minimum of 40% of available Community funds in 2025/26. DNC funds the cost of up to ten mediations, and cultural and accessibility support for domain name holders.