

Table of Contents

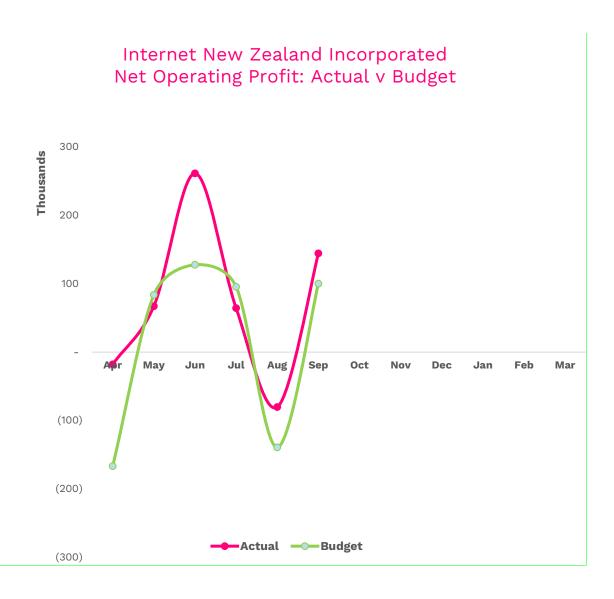
Summary of YTD Results	3
Revenue Analysis	4
Expenditure Analysis	4
Balance Sheet	7
Cash in Excess of Reserves	7

Summary of YTD Results

This report provides information on the performance and financial position of InternetNZ at the end of the first half of the 2021-22 financial reporting year.

Year to date the accounts report a **surplus result of \$439,186** against a budgeted surplus of \$101,434, returning **a positive variance of \$337,752**. This variance is as a result of:

- better than expected performance of our investments in Managed Fund portfolios.
- a number of roles within the organisation being vacant during most of the second quarter, leading to -
- savings in employment costs.



Revenue Analysis

Revenue	Actual (YTD)	Budget (YTD)	Variance	%Total Sales
Registry Fees	6,174,692	6,097,806	76,886	92.7%
ВВМар	27,950	33,204	(5,254)	0.4%
DEFENZ	7,907	57,000	(49,093)	0.1%
Registry Lock	-	_	-	0%
Events	-	25,846	(25,846)	0%
Membership	4,352	7,500	(3,148)	0.1%
Recharge & Misc.	128,898	125,508	3,390	1.9%
Investment	320,017	213,469	106,548	4.8%
Total Revenue	\$6,663,817	\$6,560,333	\$103,484	100.0%

- Registry fees earned is up \$77k against budget and reflects the increase in the size of the registry (733,200 domain names) reported at the end of the second quarter.
- The **DEFENZ product** has recorded no new sales in this financial year, with the accounts reporting back a **YTD shortfall of \$49k** against budgeted revenue. The management team is considering the future of this product.
- Investments in Managed Funds has maintained a trend of outperforming expectations, returning \$276k YTD against anticipated income of \$165k, though this result is down against the \$441k income reported for the same period last year.
- Year to date the accounts report **total operating revenue** of **\$6.3M**, up \$752k for the same period last year.

Expenditure Analysis

- Direct costs of operating the .nz Registry reports \$1.3M YTD, of which \$863k made up fees paid to the Domain Name Commission. This result came in at \$84k under forecast.
- Employment costs totalled \$3.2M YTD, with an underspend of \$267K against YTD budget. This result comes about as several roles remained largely vacant during most of the second quarter, and an underspend in staff training budgeted year to date.
- YTD Operating costs is \$712k, with an overspend of \$2k against budget.
- Funding through Strategic Partnerships has accelerated faster than anticipated by the budget, and we report a variance \$245k over budget as a result of different phasing.

• Overall, the accounts report total expenditure of \$6.2M with a YTD underspend of \$125k, and up \$508k for the same period last year.

Expenditure by Function

Function	Actual (YTD)	Budget (YTD)	Variance	%Expenditure
Commercial	787,490	891,517	(104,027)	12.7%
Communications	323,162	308,859	14,303	5.2%
Engagement	236,298	260,260	(23,962)	3.8%
Funding	871,030	625,913	245,117	14.0%
International	101,869	140,056	(38,187)	1.6%
IT Operations (incl. DNCL fee)	1,955,280	2,092,096	(136,816)	31.5%
Org. Services (incl.Gov.& Security)	1,025,855	1,031,819	(5,964)	16.5%
Policy	425,123	472,360	(47,237)	6.8%
Technical Research	264,843	297,728	(32,885)	4.3%
Technology Strategy	225,599	221,056	4,543	3.6%
Total Expenditure	\$6,216,549	\$6,341,664	(\$125,115)	100.0%

Expenditure by Area

If we consider three broad areas of expenditure being Public Good, Products and Organisational Capability, a high-level picture of resources deployed is shown in this table. Note: these draw wholly from operating expenditure and exclude capitalised costs.

Area	Actual (YTD)	Budget 2021/22	Actual People Allocation	Planned People Allocation
Public Good	\$1.79M	\$3.70M	14 FTE	14 FTE
Product (.nz & other) Product (75%) IT Operations (75%) Technology Strategy (75%) Policy (25%) Cost of Sales (100%) DNCL Management Fee (100%) International (50%)	\$2.71M	\$6.30M	13 FTE	15 FTE
Organisational Capability	\$1.65M	\$3.30M	15 FTE	18 FTE

 Organisational Services (100%) Security (100%) IT Operations (25%) Engagement (25%) Governance (100%) 				
Pool Funds	\$0.07M	\$0.50M		
Total Expenditure	\$6.22M	\$13.30M	42 FTE	47 FTE

Spend by Top Priorities

For our top three priority projects, the amount being invested is summarised below. Note this is a cash view, to give a sense of the scale of resource deployment - it does not break out capitalised matters and so cannot be compared directly to the operating budget.

Area	Includes	Actual (YTD)	Budget 2021/22
.nz Registry Replacement	The project budget for Mimosa in 2021/22 (Capex & Opex). Backfilled staff roles. Other staff role not otherwise backfilled (i.e., share of staffing time attributed)	\$2.02M \$1.13M \$0.89M	Total \$5.20M Capex \$3.30M Opex \$1.90M (FTE 10-11)
.nz Policy Review	Project budget for the review and implementation. The legal contractor for the year. Share of staffing time attributed.	\$0.04M \$0.04M	Total \$0.55M Opex \$0.55M (FTE 3)
Flexible First	Org development capacity. Capex (fitout). Share of staffing time attributed. Project costs.	\$0.85M \$0.39M \$0.46M	Total \$1.84M Capex \$0.85M Opex \$0.99M (FTE 5.5)

Capital Expenditure

Work Item	Actual (YTD)	Capex Plan 2021/22
Project Mimosa – Implementation	\$0.60M	\$2.60M
Project Mimosa – Infrastructure	\$0.60M	\$0.68M
Security Operations Centre	\$0.00M	\$0.02M
Total Baseline Investment	\$1.13M	\$3.30M
New Premises fitout	\$0.39M	\$0.85M
Staff IT requirements	\$0.05M	\$0.05M
Total Capacity Investment	\$0.44M	\$0.90M
TOTAL CAPITAL INVESTMENT	\$1.57M	\$4.20M

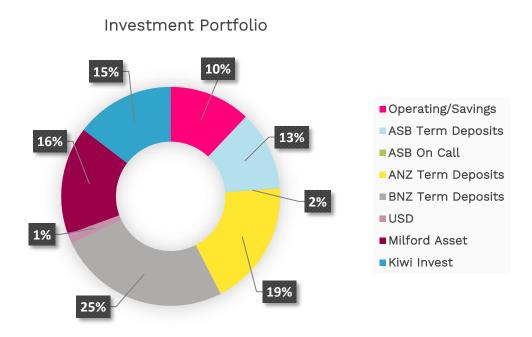
Balance Sheet

A detailed Balance sheet report for the InternetNZ Group is available for review in the *Group financial statements for the 6 months ended 30 September 2021.* We focus our attention on two specific areas of note in this report:

- 1. The current Investment Portfolio.
- 2. An update on Cash in Excess of Reserves.

Investments

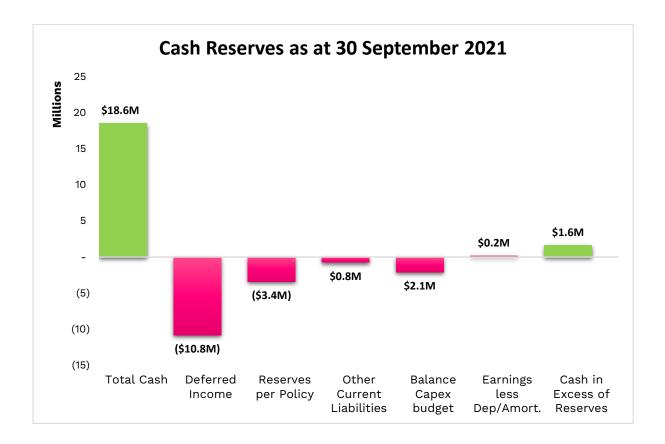
The chart below provides a visual on the percentage spread of funds invested (\$16,689,464) across all institutions, as at 30 September 2021.



Cash in Excess of Reserves

We report the Cash in Excess of Reserves position as at 30 September 2021 at **\$1.6M** as provided below:

Total Cash & Current Assets	\$18,572,412
less: Deferred Income	(\$10,833,840)
less: Reserves as per the policy	(\$3,394,562)
less: Other Current Liabilities	(\$751,967)
less: Balance unspent Capex budget	(\$2,115,547)
add: Earnings less Dep/Amort.	\$163,247
Cash in Excess of Reserves	\$1,639,745



The end of the first half of the 2021-22 financial year sees **Net Equity at \$10.0M** (reported as \$9.9M in the previous quarter), and the **Net Equity minus Reserves** position at **\$6.6M** (\$6.6M in the previous quarter).

This exceeds the measure currently required by the *Financial and Investment Strategy Policy*, which sets the target for Net Equity minus Reserves at \$5.5M.